

Your calendar is full of decisions that should not be yours.
This tool helps you map which decisions to keep, delegate, or eliminate.

STEP 1 CLARITY: LIST YOUR DECISIONS

Look at your calendar from the last 7 days. List every decision that landed on your desk: approvals, strategic calls, operational choices, escalations, anything requiring your judgment.

1. _____	7. _____
2. _____	8. _____
3. _____	9. _____
4. _____	10. _____
5. _____	11. _____
6. _____	12. _____

Use additional sheet if you have more than 12.

STEP 2 ACCOUNTABILITY: CATEGORIZE EACH DECISION

Review each decision you listed. Which category does it belong in?

KEEP	DELEGATE	ELIMINATE
<p>Requires YOUR specific judgment:</p> <ul style="list-style-type: none"> You have lived context no one else has Cultural fluency matters You carry stake in the outcome <p>DECISION NUMBERS FROM STEP 1:</p> <p>_____</p> <p>_____</p> <p>_____</p>	<p>Can be made by deputy or system:</p> <ul style="list-style-type: none"> Clear criteria exist Deputy has sufficient context Risk is acceptable if they are wrong <p>DECISION NUMBERS FROM STEP 1:</p> <p>_____</p> <p>_____</p> <p>_____</p>	<p>Should not be a decision at all:</p> <ul style="list-style-type: none"> Can be automated or systematized Low-value, repetitive choice Should stop doing entirely <p>DECISION NUMBERS FROM STEP 1:</p> <p>_____</p> <p>_____</p> <p>_____</p>

STEP 3 SUPPORT: DESIGN YOUR BOUNDARY

How will you hold this boundary once it is drawn? Define the rituals and criteria that keep decisions flowing correctly.

Weekly Decision Audit (15 minutes)

- What landed on my desk this week that should not have?
- What did I delegate that came back to me? Why?
- What is still unclear about who owns which decisions?

Delegation Protocol

My deputies can decide autonomously when:

They must consult me (but I do not approve) when:

They must get my approval when:

Escalation Criteria

When should a decision come to you?

Financial impact above: _____

Risk level: _____

Strategic significance: _____

Other: _____